

**BIG SHOULDERS FUND**

**FINANCIAL STATEMENTS**

June 30, 2014 and 2013

BIG SHOULDERS FUND  
Chicago, Illinois

FINANCIAL STATEMENTS  
June 30, 2014 and 2013

CONTENTS

INDEPENDENT AUDITOR'S REPORT .....	1
FINANCIAL STATEMENTS	
STATEMENTS OF FINANCIAL POSITION .....	3
STATEMENTS OF ACTIVITIES.....	4
STATEMENTS OF CASH FLOWS.....	5
NOTES TO FINANCIAL STATEMENTS .....	6

## INDEPENDENT AUDITOR'S REPORT

The Executive Committee  
Big Shoulders Fund  
Chicago, Illinois

**Report on the Financial Statements**

We have audited the accompanying financial statements of Big Shoulders Fund (the "Fund"), which comprise the statements of financial position as of June 30, 2014 and 2013, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

***Management's Responsibility for the Financial Statements***

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

***Auditor's Responsibility***

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

---

(Continued)

**Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Big Shoulders Fund as of June 30, 2014 and 2013, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

*Crowe Horwath LLP*

Crowe Horwath LLP

Chicago, Illinois  
December 1, 2014

BIG SHOULDERS FUND  
 STATEMENTS OF FINANCIAL POSITION  
 June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
<b>ASSETS</b>		
Cash and cash equivalents	\$ 10,913,988	\$ 6,927,926
Investments:		
Investments attributable to endowments	32,437,979	28,872,088
Other investments	<u>11,374,475</u>	<u>10,101,006</u>
Total investments	<u>43,812,454</u>	<u>38,973,094</u>
Pledges receivable, net	17,123,769	15,773,257
Donated furniture and leasehold improvements, net	246,680	288,302
Other assets	<u>125,261</u>	<u>125,890</u>
Total	<u>\$ 72,222,152</u>	<u>\$ 62,088,469</u>
<b>LIABILITIES</b>		
Accounts payable and accrued expenses	\$ 218,588	\$ 194,387
Deferred revenue	182,350	192,300
Grants payable, net	<u>5,881,116</u>	<u>1,642,401</u>
Total liabilities	<u>6,282,054</u>	<u>2,029,088</u>
<b>NET ASSETS</b>		
Unrestricted	27,731,457	24,683,234
Temporarily restricted	32,243,884	29,741,390
Permanently restricted	<u>5,964,757</u>	<u>5,634,757</u>
Total net assets	<u>65,940,098</u>	<u>60,059,381</u>
Total	<u>\$ 72,222,152</u>	<u>\$ 62,088,469</u>

See accompanying notes to financial statements.

BIG SHOULDERS FUND  
STATEMENTS OF ACTIVITIES  
For the years ended June 30, 2014 and 2013

	2014				2013			
	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
<b>Changes in net assets - operating</b>								
<b>Public support and other revenue</b>								
Contributions	\$ 4,960,966	\$ 11,195,933	\$ -	\$ 16,156,899	\$ 3,606,910	\$ 16,406,627	\$ -	\$ 20,013,537
Less amounts designated to other organizations by donors	-	(946,555)	-	(946,555)	-	(771,142)	-	(771,142)
Fund-raising events revenue, net (Note 9)	5,017,512	-	-	5,017,512	980,783	-	-	980,783
Total public support and event revenue	<u>9,978,478</u>	<u>10,249,378</u>	<u>-</u>	<u>20,227,856</u>	<u>4,587,693</u>	<u>15,635,485</u>	<u>-</u>	<u>20,223,178</u>
Net investment return - operating	32,678	-	-	32,678	26,626	163	-	26,789
Endowment earnings used for programs and operations (Note 4)	941,715	437,990	-	1,379,705	910,218	380,519	-	1,290,737
Other income	3,332	-	-	3,332	-	-	-	-
Net assets released from restrictions	9,205,514	(9,205,514)	-	-	7,060,438	(7,060,438)	-	-
Net contributions and other revenue available for operations	<u>20,161,717</u>	<u>1,481,854</u>	<u>-</u>	<u>21,643,571</u>	<u>12,584,975</u>	<u>8,955,729</u>	<u>-</u>	<u>21,540,704</u>
<b>Expenses</b>								
Program expense	19,077,073	-	-	19,077,073	11,941,573	-	-	11,941,573
Management expense	904,034	-	-	904,034	800,241	-	-	800,241
Fund-raising expense	671,717	-	-	671,717	532,945	-	-	532,945
Total expenses	<u>20,652,824</u>	<u>-</u>	<u>-</u>	<u>20,652,824</u>	<u>13,274,759</u>	<u>-</u>	<u>-</u>	<u>13,274,759</u>
<b>Other changes in net assets - operating</b>								
Loss on uncollectible and rescinded pledges	-	(122,500)	-	(122,500)	-	(3,000)	-	(3,000)
Changes in net assets - operating	<u>(491,107)</u>	<u>1,359,354</u>	<u>-</u>	<u>868,247</u>	<u>(689,784)</u>	<u>8,952,729</u>	<u>-</u>	<u>8,262,945</u>
<b>Changes in net assets - non-operating</b>								
Contributions	-	-	330,000	330,000	-	-	330,000	330,000
Net investment return - non-operating	4,481,045	1,581,130	-	6,062,175	3,093,416	1,043,146	-	4,136,562
Less endowment earnings used for programs and operations	(941,715)	(437,990)	-	(1,379,705)	(910,218)	(380,519)	-	(1,290,737)
Changes in net assets - non-operating	<u>3,539,330</u>	<u>1,143,140</u>	<u>330,000</u>	<u>5,012,470</u>	<u>2,183,198</u>	<u>662,627</u>	<u>330,000</u>	<u>3,175,825</u>
Changes in net assets	3,048,223	2,502,494	330,000	5,880,717	1,493,414	9,615,356	330,000	11,438,770
Net assets at beginning of year	24,683,234	29,741,390	5,634,757	60,059,381	23,189,820	20,126,034	5,304,757	48,620,611
<b>Net assets at end of year</b>	<u>\$ 27,731,457</u>	<u>\$ 32,243,884</u>	<u>\$ 5,964,757</u>	<u>\$ 65,940,098</u>	<u>\$ 24,683,234</u>	<u>\$ 29,741,390</u>	<u>\$ 5,634,757</u>	<u>\$ 60,059,381</u>

See accompanying notes to financial statements.

BIG SHOULDERS FUND  
STATEMENTS OF CASH FLOWS  
For the years ended June 30, 2014 and 2013

	<u>2014</u>	<u>2013</u>
<b>Cash flows from operating activities</b>		
Change in net assets (total operating and non-operating activities)	\$ 5,880,717	\$ 11,438,770
Adjustments to reconcile change in net assets to net cash flow provided by (used in) operating activities:		
Net investment gains	(5,583,092)	(3,712,643)
Depreciation expense	41,622	41,622
Contributions for permanent endowment fund	(330,000)	(330,000)
Changes in assets and liabilities:		
Pledges receivable	(1,350,512)	(6,882,773)
Other assets	629	188,962
Accounts payable and accrued expenses	24,201	43,532
Deferred revenue	(9,950)	17,900
Scholarships and grants payable	<u>4,238,715</u>	<u>(1,084,865)</u>
Net cash flow provided by (used in) operating activities	2,912,330	(279,495)
<b>Cash flows from investing activities</b>		
Purchases of investments	(3,239,424)	(2,547,056)
Proceeds from sales of investments	<u>3,983,156</u>	<u>3,970,885</u>
Net cash flow provided by investing activities	743,732	1,423,829
<b>Cash flows from financing activities</b>		
Contributions for permanent endowment fund	<u>330,000</u>	<u>330,000</u>
Net cash flow provided by financing activities	<u>330,000</u>	<u>330,000</u>
<b>Change in cash and cash equivalents</b>	3,986,062	1,474,334
Cash and cash equivalents at beginning of year	<u>6,927,926</u>	<u>5,453,592</u>
<b>Cash and cash equivalents at end of year</b>	<u>\$ 10,913,988</u>	<u>\$ 6,927,926</u>

See accompanying notes to financial statements.

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 1 - NATURE OF OPERATIONS**

Big Shoulders Fund (the "Fund") is an independent corporation established in 1986 to develop, manage, and distribute funds for the educational system of the Archdiocese of Chicago (the "Archdiocese"). Operating support is derived primarily from contributions from private individuals, corporate donations, and investment earnings. Funds raised are distributed as scholarships to students, operating and capital grants to schools, and other grants and expenses for specific programs benefiting schools within the educational system.

These financial statements reflect the financial position, changes in net assets, and cash flows of the Fund. The Archdiocese is a separate and distinct organization whose activities are not reflected in these financial statements.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the Fund are prepared on the accrual basis of accounting. The following is a summary of significant accounting policies:

Estimates: The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (US GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Operations: The Fund classifies changes in net assets as either operating or non-operating activity. Non-operating activity includes permanently restricted contributions, investment return in excess of amounts used for operations associated with long-term investments and endowments, and other infrequent changes in net assets. Operating activity includes all other activity not classified as non-operating. For purposes of the Statement of Cash Flow only, "operating activities" refers to the changes both in operating and non-operating net assets.

Contributions: Contributions with a readily determinable fair value are reflected in the financial statements at the time contributions are received. Multi-year pledges are recorded at the risk-adjusted present value of their expected future payments. Cash contributions designated by donors for use by specific beneficiaries (known as agency transactions) are recorded as liabilities of the Fund and presented on the statement of activities as a contra revenue account in the same period the contribution revenue is recorded. Expenditures made as result of agency transactions reduce these liabilities when the payment is made. Contributions received with donor-imposed restrictions that are met in the same year as the contributions are received are reported as revenue of the temporarily restricted net asset class and released from restriction in the same period. Net income from fundraising events that is designated for a particular use is recorded as unrestricted income if it is expended in the same period.

Functional Expenses: Operating expenses directly identified with a functional area (program, management or fund-raising) are charged to that area. When expenses affect more than one area, they are allocated on the basis of employee hours or other relevant means.

Program Expenses: Grants are recognized as expenses during the period in which they are authorized by the Fund's Executive Committee. Unconditional grants payable that are due in future years are recorded at the present value of their expected future payments. Scholarships are recognized as expenses during the period in which they are authorized by the Fund's Executive Committee and paid.

---

(Continued)



BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

Cash and Cash Equivalents: Cash equivalents are defined as all highly liquid debt instruments with original maturities of three months or less, which are not part of investments. The Fund maintains cash balances at certain financial institutions in excess of the insurance limits provided by the Federal Deposit Insurance Corporation. The Fund has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash.

Investments: Investments in marketable securities with readily determinable fair values are valued primarily from quoted market prices (market approach) where available, or quoted market prices of comparable instruments, where prices are not available. For other investments for which there is no active market, generally referred to as "alternative investments", fair values are based on valuations determined by the investment managers using net asset values or equivalents ("NAV"). The NAVs of the investment funds are determined on the accrual basis of accounting in conformity with US GAAP. The investment managers utilize standard valuation procedures and policies to assess the fair value of the underlying investment holdings to derive NAV. Unrealized gains and losses are included in the change in net assets. See Note 3 for further disclosures.

Pledges and Other Receivables: Pledges receivable are recorded at the time an unconditional promise to give is received by the Fund. Other receivables are recorded at the time an obligation to the Fund is incurred. Conditional pledges are not recorded until the conditions are substantially met. Unconditional pledges designated by donors for use by a specific beneficiary (agency transactions) are not recorded as assets or liabilities of the Fund but are presented on the statement of activities as a contra revenue account in the same period the contribution revenue is recorded.

Donated Furniture and Leasehold Improvements: Furniture and leasehold improvements are stated at the fair value at the date of gift and are recognized as temporarily restricted revenue. The assets were released from restriction upon installation. Furniture is being depreciated on a straight-line method over its estimated useful life. Leasehold improvements are being depreciated on a straight-line method over the lease term.

Long-lived assets, such as furniture and leasehold improvements are reviewed for impairment whenever events or changes in circumstances indicate that the fair value of an asset may be less than its carrying value. This loss would be recorded if it is not recoverable.

Deferred Revenue: Deferred revenue consists of payments received in advance of the annual golf outing that is held during August of each year and the annual social fund-raiser held in the fall of each year.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES** (Continued)

Net Assets: The Fund classifies net assets as follows:

*Unrestricted* - Net assets which are free of donor-imposed restrictions; all revenue, expenses, gains, and losses that are not changes in permanently or temporarily restricted net assets. For the Fund, this category includes contributions and investment income not related to permanently restricted endowments, and all program, fund-raising, and management expenses.

*Temporarily Restricted* - Net assets whose use by the Fund is limited by donor-imposed restrictions that either expire by the passage of time or can be removed by the fulfillment of the stipulated purpose for which the donation was restricted. All temporarily restricted funds are restricted for scholarships, grants and program expenses benefitting students and schools served by the Fund.

*Permanently Restricted* - Net assets donated with stipulations that they be invested to provide a permanent source of income (e.g., endowment funds); such restrictions neither can expire with the passage of time nor be removed by the fulfillment of a stipulated purpose.

Reclassifications: Certain reclassifications have been made to present last year's consolidated financial statements on a basis comparable to the current year's consolidated financial statements. These reclassifications had no effect on the change in net assets or total net assets.

Subsequent Events: Management has performed an analysis of the activities and transactions subsequent to June 30, 2014, to determine the need for any adjustments to and/or disclosures within the audited financial statements for the year ended June 30, 2014. Management has performed their analysis and reflected such adjustments and disclosures to these financial statements through December 1, 2014, the date the financial statements were available to be issued.

---

(Continued)

**NOTE 3 - INVESTMENTS AND INVESTMENT RETURN**

Investments are accounted for at fair value using a three-tier framework based on various inputs. The hierarchy of inputs utilized by the Fund for classifying investments is summarized below:

Level 1: Quoted prices (unadjusted) for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date. Investments in this category for the Fund consist of publicly traded mutual funds with quoted prices on nationally recognized securities exchanges.

Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data. Investments in this category for the Fund consist of shares in corporations and partnerships that present a net asset value (NAV) or equivalent, and which are normally redeemable at June 30 or within ninety days thereof and are not currently subject to lock-up provisions. In addition, certificates of deposit are included in this category.

Level 3: Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability. For the Fund, investments categorized as Level 3 consist of funds or funds of funds that are not publicly traded, are valued using a NAV but which are not normally redeemable at June 30 or within 90 days thereof or are subject to a lock-up period.

In many cases, a valuation technique used to measure fair value includes inputs from multiple levels of the fair value hierarchy. The lowest level of significant input determines the placement of the entire fair value measurement in the hierarchy. The categorization of an investment within the hierarchy is therefore based on price transparency and is not necessarily an indication of risk associated with these investments.

Investments that are not publicly traded may not be readily marketable, and their estimated value is subject to uncertainty. Therefore, there may be a material difference between their estimated value and the value that would have been used had a readily determinable fair value for such investments existed.

The Fund relies on information provided by fund managers to determine the fair value of investments categorized as Level 2 and 3. The Fund reviews the performance of investments at least quarterly with its investment consultant, including (1) comparisons of investment returns to relevant benchmarks, (2) comparison of annual results reported on periodic management statements to audited financial statements, and (3) periodic review of management of fund managers, including personal meetings or telephone conferences with fund representatives and review of any commentary presented by fund managers. The Fund believes its reliance on the investment fund managers' estimates of fair value for non-publicly traded investments is appropriate.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

**NOTE 3 - INVESTMENTS AND INVESTMENT RETURN (Continued)**

Investments are the only asset currently measured at fair value on a recurring basis. There are no liabilities currently measured at fair value on a recurring basis. Investments are summarized below:

<u>Type of Investment</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>	<u>Percent of Total</u>
<u>2014</u>					
Large cap equity fund	\$ 12,371,461	\$ -	\$ -	\$ 12,371,461	28.2%
Small cap equity funds	984,056	2,232,780	-	3,216,836	7.3%
International investment funds	4,129,753	3,882,216	1,911,413	9,923,382	22.7%
Hedged equity funds	-	-	3,961,167	3,961,167	9.0%
Real assets fund	1,117,514	-	-	1,117,514	2.6%
Fixed income funds	3,996,474	-	-	3,996,474	9.1%
Absolute return funds	-	6,644,090	-	6,644,090	15.2%
Alternative fixed income fund	-	-	2,581,530	2,581,530	5.9%
<b>Total investments</b>	<b>\$ 22,599,258</b>	<b>\$ 12,759,086</b>	<b>\$ 8,454,110</b>	<b>\$ 43,812,454</b>	<b>100%</b>
Percent of total	51.6%	29.1%	19.3%	100.0%	

<u>Type of Investment</u>	<u>Level 1</u>	<u>Level 2</u>	<u>Level 3</u>	<u>Total</u>	<u>Percent of Total</u>
<u>2013</u>					
Certificates of deposit	\$ -	\$ 1,113,845	\$ -	\$ 1,113,845	2.9%
Large cap equity fund	10,361,871	-	-	10,361,871	26.6%
Small cap equity funds	793,592	1,508,450	-	2,302,042	5.9%
International investment funds	5,110,869	1,815,385	1,722,455	8,648,709	22.2%
Hedged equity funds	-	-	3,282,118	3,282,118	8.4%
Real assets fund	-	981,666	-	981,666	2.5%
Fixed income funds	3,919,531	-	-	3,919,531	10.0%
Absolute return funds	-	6,182,353	-	6,182,353	15.9%
Alternative fixed income fund	-	-	2,180,959	2,180,959	5.6%
<b>Total investments</b>	<b>\$ 20,185,863</b>	<b>\$ 11,601,699</b>	<b>\$ 7,185,532</b>	<b>\$ 38,973,094</b>	<b>100%</b>
Percent of total	51.8%	29.8%	18.4%	100.0%	

There are no unfunded commitments related to investments at June 30, 2014.

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 3 - INVESTMENTS AND INVESTMENT RETURN (Continued)**

The summary below represents a reconciliation of beginning and ending balances for the years ended June 30, 2014 and 2013, for all funds measured at fair value on a recurring basis using significant unobservable inputs (Level 3):

	International <u>Equity</u>	Hedged <u>Equity</u>	Alternative <u>Fixed Income</u>	<u>Total</u>
Fair value June 30, 2012	\$ 1,550,481	\$ 3,067,621	\$ -	\$ 4,618,102
Purchases	-	-	2,000,075	2,000,075
Redemptions	-	(123,625)	-	(123,625)
Realized loss	-	(99,536)	-	(99,536)
Other change in fair value	<u>171,974</u>	<u>437,658</u>	<u>180,884</u>	<u>790,516</u>
Fair value June 30, 2013	<u>1,722,455</u>	<u>3,282,118</u>	<u>2,180,959</u>	<u>7,185,532</u>
Purchases	-	-	-	-
Redemptions	-	(17,826)	-	(17,826)
Realized loss	-	(5,613)	-	(5,613)
Other change in fair value	<u>188,958</u>	<u>702,488</u>	<u>400,571</u>	<u>1,292,017</u>
Fair value June 30, 2014	<u>\$ 1,911,413</u>	<u>\$ 3,961,167</u>	<u>\$ 2,581,530</u>	<u>\$ 8,454,110</u>

The changes in unrealized gains reported above in "other change in fair value" relating to Level 3 investments still held at June 30, 2014 and 2013 were \$1,286,099 and \$730,332, respectively.

All net realized and unrealized gains (losses) in the above summary are included in the accompanying statements of activities in net investment return.

Transfers between levels due to changes in inputs are considered to take place at the end of the reporting period. There were no transfers between levels during 2014 or 2013.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 3 - INVESTMENTS AND INVESTMENT RETURN (Continued)**

Investments, except for certificates of deposit and certain other designated investments, are managed on a pooled basis, using a unit method to allocate both values and earnings to individual endowment funds or to general funds. Of the investment total of \$43,812,454, the amount allocable to all endowments is \$32,437,979. The balance of \$11,374,475 represents general investments of the Fund. Of the net investment revenue of \$6,062,175, the amount allocable to endowments is \$4,615,596.

Net investment return consisted of the following for the years ended June 30, 2014 and 2013:

	2014		2013	
	Operating Accounts	Long-term Investments	Operating Accounts	Long-term Investments
Net interest and other income	\$ 34,690	\$ 533,045	\$ 33,419	\$ 469,952
Net realized losses gains (losses)	(5,974)	(206,031)	(2,663)	150,857
Change in net unrealized gains	3,962	5,785,161	(3,967)	3,565,753
Less investment expenses	-	(50,000)	-	(50,000)
Net investment return	\$ 32,678	\$ 6,062,175	\$ 26,789	\$ 4,136,562

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

**NOTE 3 - INVESTMENTS AND INVESTMENT RETURN** (Continued)

The following tables summarize the basic strategies of each investment and also disclose related information regarding valuation methods and redemption restrictions for the years ended 2014 and 2013. All investments other than certificates of deposit are investment funds, not investments in individual equities or debt. See the key following the tables for a more complete description of each column.

**Investment Strategies and Selected Investment Information - 2014**

Investment/Strategy	Fair Value 2014	Level 2014	NAV Used?	Redemption Date(s)	Redemption Notice	Lock-up Date	Gate allowed?	Gate im- posed?	Side Pockets allowed?	Side Pocket alloc.?	Estimated Final Liquidation
Large Cap Equity, generally US stocks	\$ 12,371,461	1	No	Daily	None	n/a	No	No	No	No	n/a
Small Cap Equity, generally US stocks	984,056	1	No	Daily	5 days	n/a	No	No	No	No	n/a
Small Cap Equity, specific industry sector stocks only	2,232,780	2	Yes	3/31, 9/30	30 days	n/a	No	No	No	No	n/a
International Equity, generally international stocks	4,129,753	1	No	Daily	None	n/a	No	No	No	No	n/a
International Investments, generally emerging market equities, long bias	1,799,351	2	Yes	End of each quarter	60 days	n/a	No	No	No	No	n/a
International Equity, generally specific geographical area	2,082,865	2	Yes	Last day of the month	30 days	n/a	No	No	No	No	n/a
International Equity, fund of international hedge funds	1,911,413	3	Yes	12/31	90 days	n/a	No	No	No	No	n/a
Hedged Equity, generally stocks	3,912,245	3	Yes	5/1	45 days	5/1/15	Yes	No	No	No	n/a
Hedged Equity, in liquidation	48,922	3	Yes	n/a	None	n/a	No	No	No	No	5 years +
Real Assets, equities in the natural resource industry	1,117,514	1	No	Daily	None	n/a	No	No	No	No	n/a
Fixed Income, short/intermediate high quality debt instruments	2,983,227	1	No	Daily	None	n/a	No	No	No	No	n/a
Fixed Income, short/intermediate high quality debt instruments	1,013,247	1	No	Daily	None	n/a	No	No	No	No	n/a
Absolute Return, fund of diversified strategy hedge funds	3,450,516	2	Yes	6/30, 12/31	95 days	n/a	No	No	Yes	No	n/a
Absolute Return, event driven debt and equity investments	3,193,574	2	Yes	End of each quarter	65 days	n/a	Yes	No	Yes	No	n/a
Alternative Fixed Income, structured credit in real estate and corporate debt	2,581,530	3	Yes	n/a	n/a	Fund has fixed duration of up to five years - capital is returned periodically at the discretion of the fund manager					
<b>Total</b>	<b>\$ 43,812,454</b>										

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

**NOTE 3 - INVESTMENTS AND INVESTMENT RETURN (Continued)**

**Investment Strategies and Selected Investment Information - 2013**

Investment/Strategy	Fair Value 2013	Level 2013	NAV Used?	Redemption Date(s)	Redemption Notice	Lock-up Date	Gate allowed?	Gate im- posed?	Side Pockets allowed?	Side Pocket alloc.?	Estimated Final Liquidation
Certificate of Deposit	\$ 1,113,845	2	No	Daily	None	n/a	No	No	No	No	n/a
Large Cap Equity, generally US stocks	10,361,871	1	No	Daily	None	n/a	No	No	No	No	n/a
Small Cap Equity, generally US stocks	793,592	1	No	Daily	5 days	n/a	No	No	No	No	n/a
Small Cap Equity, specific industry sector stocks only	1,508,450	2	Yes	3/31, 9/30	30 days	n/a	No	No	No	No	n/a
International Equity, generally international stocks	3,437,661	1	No	Daily	None	n/a	No	No	No	No	n/a
International Investments, generally international stocks and debt in emerging markets only	1,673,208	1	No	Daily	None	n/a	No	No	No	No	n/a
International Equity, generally specific geographical area	1,815,385	2	Yes	Last day of the month	30 days	n/a	No	No	No	No	n/a
International Equity, fund of international hedge funds	1,722,455	3	Yes	12/31	90 days	n/a	No	No	No	No	n/a
Hedged Equity, generally stocks	3,216,077	3	Yes	5/1	45 days	5/1/14	Yes	No	No	No	n/a
Hedged Equity, in liquidation	66,041	3	Yes	n/a	None	n/a	No	No	No	No	5 years +
Real Assets, multi-strategy investing in specific industry sector	981,666	2	Yes	End of each quarter	60 days	n/a	Yes	No	Yes	No	n/a
Fixed Income, short/intermediate high quality debt instruments	2,915,338	1	No	Daily	None	n/a	No	No	No	No	n/a
Fixed Income, short/intermediate high quality debt instruments	1,004,193	1	No	Daily	None	n/a	No	No	No	No	n/a
Absolute Return, fund of diversified strategy hedge funds	3,277,823	2	Yes	6/30, 12/31	95 days	n/a	No	No	Yes	No	n/a
Absolute Return, event driven debt and equity investments	2,904,530	2	Yes	End of each quarter	65 days	n/a	Yes	No	Yes	No	n/a
Alternative Fixed Income, structured credit in real estate and corporate debt	2,180,959	3	Yes	n/a	n/a	Fund has fixed duration of up to five years - capital is returned periodically at the discretion of the fund manager					
<b>Total</b>	<b>\$ 38,973,094</b>										

(Continued)



BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 3 - INVESTMENTS AND INVESTMENT RETURN** (Continued)

Key:

NAV Used?: Is the valuation based on the net asset value or equivalent provided by the investment fund manager?

Redemption Date(s): The date(s) on which the Fund has the ability to request a redemption from the individual fund manager.

Redemption Notice: The number of days' notice in advance the Fund must give the individual fund manager prior to the redemption date.

Lock-up Date: The earliest date that the Fund can request a redemption from an individual fund manager due to restrictions imposed by the manager on new or renewed investments.

Gate Allowed?: Can the individual fund manager restrict redemptions from their fund (generally due to excessive redemption requests by investees at any one date)?

Gate Imposed?: As discussed above, was a gate imposed as of June 30, 2014 or 2013?

Side Pockets Allowed?: Does the individual fund manager have the ability to allocate specific illiquid or other investments in their portfolio to individual investees?

Side Pockets Allocated?: As discussed above, have any such illiquid assets been allocated as of June 30, 2014 or 2013?

Estimated Final Liquidation: The estimated time frame for total liquidation of an investment, based on the fund manager's projections.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 4 - ENDOWMENTS**

The Fund's endowment consists of both donor-restricted endowment funds and funds designated by the Executive Committee to function as endowments. Depending on the source of the fund, earnings may be restricted or designated for use in scholarships, programs, or for the general use of the Fund.

Net assets associated with endowment funds, including funds internally designated to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

The State of Illinois has adopted the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The Executive Committee of the Fund has interpreted UPMIFA for accounting purposes as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Fund classifies as permanently restricted net assets (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Fund in a manner consistent with the standard of prudence prescribed by UPMIFA.

The Fund has adopted an investment policy that states that the long-term goal is to preserve and grow the purchasing power of the endowment without taking on unnecessary downside risk. The specific objectives of the management of investments are: 1) up to a 5% payout for expenses; 2) a need for growth at the rate of 5% on a real (net of inflation) basis; and 3) preservation of principal. The Fund utilizes a total return strategy whereby it is portfolio total risk and total return that matters. The Fund has set goals for investing in and maintaining diverse asset classes which balance expected returns, both for current income and long-term appreciation, and risk tolerance. Actual returns and allocations in any given year may vary from expected goals.

The annual spending policy of the Fund is to utilize a percentage of the floating three-year average fair value of an individual fund as of June 30 in the following fiscal year. The utilization rate for endowments, both donor restricted and internally designated, with restrictions or designations as to use is 5%. The utilization rate for endowments, both donor restricted and internally designated, with no restrictions or designations as to use is 3% to 5%, based on the current needs of the Fund. The rate used in 2014 and 2013 for endowments with no restriction or designation as to use was 5%. Based on this policy, endowment earnings of \$1,379,705 and \$1,290,737 were appropriated for expenditure and used for operations for the years ended June 30, 2014 and 2013, respectively. Assets are considered appropriated for expenditure in the year for which the Executive Committee authorizes the actual expenditure.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

**NOTE 4 - ENDOWMENTS** (Continued)

Endowments, which represent only a portion of investments, are composed of the following as of June 30, 2014 and 2013:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
<u>2014</u>				
Donor-restricted endowment funds and unappropriated earnings	\$ -	\$ 5,083,419	\$ 5,964,757	\$ 11,048,176
Internally-designated funds	<u>21,389,803</u>	<u>-</u>	<u>-</u>	<u>21,389,803</u>
Total endowment funds	<u>\$ 21,389,803</u>	<u>\$ 5,083,419</u>	<u>\$ 5,964,757</u>	<u>\$ 32,437,979</u>
<u>2013</u>				
Donor-restricted endowment funds and unappropriated earnings	\$ (161)	\$ 3,971,806	\$ 5,634,757	\$ 9,606,402
Internally-designated funds	<u>19,265,686</u>	<u>-</u>	<u>-</u>	<u>19,265,686</u>
Total endowment funds	<u>\$ 19,265,525</u>	<u>\$ 3,971,806</u>	<u>\$ 5,634,757</u>	<u>\$ 28,872,088</u>

From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or UPMIFA requires the Fund to retain as a fund of perpetual duration. Deficiencies of this nature that are in excess of related temporarily restricted amounts are reported in unrestricted net assets. As indicated above, none of the fair values of permanently restricted funds were below historical dollar cost at June 30, 2014, but certain funds were below historical dollar cost by a total of \$161 at June 30, 2013. UPMIFA does allow the expenditure of funds from these endowments if the Fund deems it prudent and the donor has not stated otherwise.

Changes in endowment net assets for the years ended June 30, 2014 and 2013 are as follows:

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Total endowment funds, June 30, 2012	\$ 18,004,784	\$ 3,334,716	\$ 5,304,757	\$ 26,644,257
New gifts	-	-	330,000	330,000
Earnings appropriated for expenditure and used for programs and operations	(910,218)	(380,519)	-	(1,290,737)
Net investment return	<u>2,170,959</u>	<u>1,017,609</u>	<u>-</u>	<u>3,188,568</u>
Total endowment funds, June 30, 2013	19,265,525	3,971,806	5,634,757	28,872,088
New gifts	-	-	330,000	330,000
Earnings appropriated for expenditure and used for programs and operations	(941,715)	(437,990)	-	(1,379,705)
Net investment return	<u>3,065,993</u>	<u>1,549,603</u>	<u>-</u>	<u>4,615,596</u>
Total endowment funds, June 30, 2014	<u>\$ 21,389,803</u>	<u>\$ 5,083,419</u>	<u>\$ 5,964,757</u>	<u>\$ 32,437,979</u>

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 5 - PLEDGES RECEIVABLE**

For measurement purposes, discount rates between 0.6% and 4.4% are used to determine the present value of the pledges receivable, which includes an adjustment for risk premium. Aging and valuation at June 30, 2014 and 2013, are as follows:

	<u>2014</u>	<u>2013</u>
Due in		
Less than one year	\$ 5,935,876	\$ 3,814,000
One to five years	8,558,550	8,285,250
More than five years	<u>5,597,550</u>	<u>6,828,000</u>
Gross pledges receivable	20,091,976	18,927,250
Less allowance for uncollectible pledges	(122,000)	-
Less discount to risk-adjusted present value	<u>(2,846,207)</u>	<u>(3,153,993)</u>
Net pledges receivable	<u>\$ 17,123,769</u>	<u>\$ 15,773,257</u>

**NOTE 6 - DONATED FURNITURE AND LEASEHOLD IMPROVEMENTS**

Furniture and leasehold improvements, which were donated in prior years, are comprised of the following at June 30, 2014 and 2013:

	<u>2014</u>	<u>2013</u>
Furniture	\$ 252,516	\$ 252,516
Leasehold improvements	<u>98,219</u>	<u>98,219</u>
	350,735	350,735
Less allowance for depreciation	<u>(104,055)</u>	<u>(62,433)</u>
Net furniture and leasehold improvements	<u>\$ 246,680</u>	<u>\$ 288,302</u>

The provision for depreciation of furniture and leasehold improvements amounted to \$41,622 per year for the years ended June 30, 2014 and 2013.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 7 - GRANTS PAYABLE**

The Fund awards operating, capital and programmatic grants to schools, and also incurs other expenses for specific programs benefiting schools within the educational system. Certain grants may cover multiple years. For measurement purposes, discount rates between 0.5% and 0.9% were used to determine the present value of grants payable. Grants payable at June 30, 2014 and 2013, are as follows:

	<u>2014</u>	<u>2013</u>
Payable		
Less than one year	\$ 2,619,803	\$ 1,642,401
One to five years	<u>3,304,012</u>	<u>-</u>
Gross scholarships and grants payable	5,923,815	1,642,401
Less discount to present value	<u>(42,699)</u>	<u>-</u>
Net scholarships and grants payable	<u>\$ 5,881,116</u>	<u>\$ 1,642,401</u>

Subsequent to June 30, 2014, the Fund began the process of making an additional commitment to specific schools which would be payable over a three year period beginning in 2016. This commitment, which is still subject to change, is not reflected in these financial statements.

**NOTE 8 – CONDITIONAL SCHOLARSHIPS**

Certain student scholarships awarded by the Fund cover multiple years. As a condition to maintaining these scholarship awards, students may be required to achieve a minimum grade point average, actively participate in the scholastic program or fulfill other donor-imposed obligations. Because the scholarship awards are conditional on the continued attendance at a participating Catholic school, academic performance, and program participation of the student, they have not been accrued and expensed in these financial statements. Management estimates that these conditional scholarship awards which may be provided by the Fund are approximately \$25,400,000 at June 30, 2014, due as follows:

Year ending <u>June 30</u>	
2015	\$ 6,800,000
2016	6,300,000
2017	3,100,000
2018	2,800,000
2019	2,400,000
2020 through 2022	<u>4,000,000</u>
Total	<u>\$ 25,400,000</u>

These provisional scholarships would be funded by (1) temporarily restricted gifts already received by the Fund, (2) future payments on pledges to the Fund, (3) other future contributions expected to be received based on revocable intentions to give which have been communicated to the Fund by donors, and (4) unrestricted contributions to the Fund.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 9 – FUND-RAISING EVENTS**

The Fund hosts several fund-raising events on an annual basis, some of which have been taking place for many years (Golf Classic, Auxiliary Board Ball, etc.) while others are held on a one-time basis or when the Fund deems it appropriate. In conjunction with these events, the Fund may receive event revenue or event contributions. The Fund defines event revenue as payments for which the donor receives something of value in return, such as dinner, foursomes at a golf outing, auction items, etc. The Fund defines event contributions as payments for which the donor receives nothing of value in return. “Fund-raising events revenue, net” on the Statement of Activities represents event revenue, as defined above, less direct event expenses. Event contributions are included in general contributions to the Fund on the Statement of Activities.

In 2014, the Fund deemed it appropriate to host a special award dinner in addition to its regular annual fund-raising events. The last three previous special award dinners took place in 2012, 2008, and 1998. The net funds raised for this most recent special award dinner event as of June 30, 2014 was approximately \$10,200,000. The Fund does not anticipate holding another such award dinner in the near future.

---

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

**NOTE 10 - EXPENSES**

The summary of expenses for the years ended June 30, 2014 and 2013, is as follows:

	<u>Program Expenses</u>	<u>Management Expenses</u>	<u>Fund-Raising Expenses</u>	<u>Total Expenses</u>
<u>2014</u>				
Operating, capital and programmatic expenses paid to and on behalf of schools	\$ 10,591,278	\$ -	\$ -	\$ 10,591,278
Scholarships	<u>8,508,299</u>	-	-	<u>8,508,299</u>
Total grants and scholarships	19,099,577	-	-	19,099,577
Less expenditures for agency transactions	<u>(814,904)</u>	-	-	<u>(814,904)</u>
Net grants and scholarships expense	18,284,673	-	-	18,284,673
Salaries and related benefits	679,406	593,682	428,036	1,701,124
All other expenses	<u>112,994</u>	<u>310,352</u>	<u>243,681</u>	<u>667,027</u>
Total expenses	<u>\$ 19,077,073</u>	<u>\$ 904,034</u>	<u>\$ 671,717</u>	<u>\$ 20,652,824</u>
Percent of total	92.4%	4.4%	3.2%	100.0%
<u>2013</u>				
Operating, capital and programmatic expenses paid to and on behalf of schools	\$ 6,200,718	\$ -	\$ -	\$ 6,200,718
Scholarships	<u>5,697,392</u>	-	-	<u>5,697,392</u>
Total grants and scholarships	11,898,110	-	-	11,898,110
Less expenditures for agency transactions	<u>(714,525)</u>	-	-	<u>(714,525)</u>
Net grants and scholarships expense	11,183,585	-	-	11,183,585
Salaries and related benefits	640,466	571,079	347,605	1,559,150
All other expenses	<u>117,522</u>	<u>229,162</u>	<u>185,340</u>	<u>532,024</u>
Total expenses	<u>\$ 11,941,573</u>	<u>\$ 800,241</u>	<u>\$ 532,945</u>	<u>\$ 13,274,759</u>
Percent of total	90.0%	6.0%	4.0%	100.0%

Expenditures for agency transactions represent payments made pursuant to contributions received that were designated by donors for use by specific beneficiaries. See Note 2 for a description of the Fund's policy regarding these transactions.

(Continued)

BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 11 - LEASE AND OTHER COMMITMENTS**

The Fund leases certain office facilities and office equipment pursuant to agreements that originally expired in 2018 and 2016, respectively. In July 2014, the Fund executed a rider to the original lease for additional office space in the same building. The rider also provided for an extension of terms on the original leased space. As a result of that extension, the lease agreement for all office space now expires in 2020. No change was made to the lease for office equipment. At June 30, 2014, the future minimum lease commitments under these non-cancelable operating leases, including the rider executed in July, 2014, are as follows:

Year ending <u>June 30</u>	
2015	\$ 92,168
2016	107,978
2017	112,172
2018	115,354
2019	118,538
2020	<u>121,026</u>
Total	<u>\$ 667,236</u>

Rent expense for the years ended June 30, 2014 and 2013 for the Fund was \$72,163 and \$71,749, respectively.

The Fund has committed to the use of facilities for the annual golf outing to be held in August 2014 and a social fundraising event to be held in September 2014. A balance of \$93,150 will be payable in Fall 2014 for the use of those facilities and related expenses.

**NOTE 12 - RETIREMENT PLANS**

Employees are eligible to participate in the Fund's Defined Contribution Retirement Plan (Section 403(b) plan). Employees may contribute pre-tax dollars to an individual investment account. The Fund currently matches contributions at a rate of \$0.50 per \$1.00 contributed up to a maximum of 8% of the employee's eligible wages. In 2014 and 2013, the Fund contributed \$33,926 and \$36,481, respectively, to the plan on behalf of participating employees.

---

(Continued)



BIG SHOULDERS FUND  
NOTES TO FINANCIAL STATEMENTS  
June 30, 2014 and 2013

---

**NOTE 13 - TAX-EXEMPT STATUS**

The Fund has received a determination letter from the Internal Revenue Service indicating that the Fund is exempt from income tax under Section 501(c)(3) of the Internal Revenue Code of 1986 and, except for taxes pertaining to unrelated business income, is exempt from federal and state income taxes. The Fund is classified as a public charity under Section 509(a)(1) and Section 170(b)(1)(A)(vi), an organization that normally receives a substantial part of its support from direct or indirect contributions from the general public. No provision has been made for income taxes in the accompanying financial statements as the Fund had no material unrelated business income in fiscal years 2014 and 2013.

The Fund recognizes a tax position as a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination, with a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more likely than not" test, no tax benefit is recorded. The Fund does not expect the total amount of unrecognized tax benefits to significantly change in the next twelve months.

The Fund has applied this criterion to all tax positions for which the statute of limitations remains open. Tax years open to examination by tax authorities under the statute of limitations include fiscal years ending June 2011 through 2013. The Fund recognizes interest and penalties related to unrecognized tax benefits in interest and income tax expense, respectively. The Fund has no amounts accrued for interest or penalties as of June 30, 2014 and 2013. The Fund has determined that its tax provisions satisfy the more likely than not criterion and that no provision for income taxes is required at June 30, 2014.